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| **A focus on the young people**Shows commitment to putting young people first and takes pride in delivering a consistently high quality of service.  |
| **Youth Worker / Specialist/ Reception** | **Team Leader** | **Senior Management Team** |
| 1. Understands and empathises with the needs of young people and knows how to work with them to achieve results.2. Identifies, clarifies and responds to young people’s needs3. Manages behaviour according to the behaviour management code and refers up as necessary.4. Understands the services CYZ provides and matches these to YP needs5. Actively seeks YP feedback to improve and develop own performance | 1. Creates environment which responds to young people expectations2. Seeks to clarify and understand the young people’s needs3. Meets and aims to exceed YP expectations4. Implements systems to request and record yp feedback5. Seeks opportunities to promote CYZ as a provider of excellent services whenever possible | 1. Understands the interests and expectations of a range of external organisations and seeks to respond appropriately to them2. Develops services to meet new and emerging YP expectations3. Keeps abreast of changing expectations and ensures CYZ is able to respond to changing needs appropriately |
| **Teamwork**Works co-operatively and flexibly with other members of the team. Exhibits a full understanding of the role of a team member, to achieve a common goal. |
| **Youth Worker/ Specialist/ Reception** | **Team Leader** | **Senior Management Team** |
| 1. Creates positive working relationships with others2. Is committed to the team and the team agenda3. Contributes to and shapes team targets4. Understands and recognises own role within the team5. Recognises when others need help6. Celebrates the achievements of others within the team7. Values contributions from other team members | 1. Resolves conflict between team members and others2. Creates a climate of trust and collaboration3. Supports and owns team targets and encourages effective ways of working4. Seeks opportunities to break down any 'them and us' barriers5. Actively makes contact with others, outside of their own team, to improve service6. Recognises when to offer help and support to others7. Actively shows interest in team member issues and problems | 1. Networks effectively both internally and externally2. Works to develop a one team approach across YZ3. Implements partnership working to achieve strategic objectives |
| **Planning and Organising to Achieve Results**Organises and plans work effectively through the achievement of targets and work plans |
| **Youth Worker/ Specialist/ Reception** | **Team Leader** | **Senior Management Team** |
| 1. Ensures achievement of targets and work plans and monitors own performance accordingly.2. Keeps appropriate people informed of progress in key areas3. Seeks guidance when necessary4. Takes account of organisational policies5. Checks for accuracy to get things right first time6. Prioritises work to maximise effective use of resources and effort7. Remains focused when faces with competing demands | 1. Works with young people to clarify their needs and thus develop plan to achieve results2. Negotiates, plans ahead and takes decisions to resolve conflicting priorities and changing organisational targets3. Delegates, monitors achievement and supports the work of others appropriately4. Takes responsibility for making and communicating decisions and moving things on5. Demonstrates financial understanding of budgetary systems and identifies and plans the use of all available resources to meet current and future needs6. Engages and collaborates with all parts of CYZ (as appropriate) and takes organisational policies, procedures and strategies in to account when planning work | 1. Project manage large scale projects, managing risks, to ensure longer term results are achieved2. Identifies organisational development needs and seeks to ensure they are met3. Takes business strategies into account in planning work4.Analyses CYZ performance information to identify and respond to trends. |
| **Communication**Communicates clearly and effectively with a wide range of people, taking account of the audience and their needs. |
| **Youth Worker/ Specialist/ Reception** | **Team Leader** | **Senior Management Team** |
| 1. Uses forms of communication appropriate to the audience2. Asks relevant questions to clarify understanding3. Presents succinct and clear information promptly either orally or in writing, as required4. Records information clearly in accordance with procedures and systems5. Demonstrates awareness of body language6. Takes responsibility for reading and understanding communications sent from CYZ management7. Communicates in a courteous, professional and positive manner | 1. Anticipates and manages the impact of messages and information communicated from all sources2. Communicates and interprets complex information to others clearly and effectively3. Creates environment where team members are encouraged to communicate effectively4. Facilitates discussions to achieve collective objectives5. Gives constructive feedback and uses communication skills to motivate others6. Ensures feedback provided, as requested, to organisational and corporate issues | 1. Seeks opportunities to participate in strategic and corporate decision making processes2. Motivates others by understanding and responds appropriately to organisational culture and internal politics |
| **Continuous Improvement**Actively seeks to improve knowledge, skills and understanding and contributes to improved service delivery |
| **Youth Worker / Specialist/ Reception** | **Team Leader** | **Senior Management Team** |
| 1. Responds positively to change and embraces revised working methods and new learning2. Takes ownership for own learning and commits to the training and development required for the job3. Looks for and suggests ways to improve current working practices, own and team performance4. Ensures agreed changes and new ways of working are implemented and maintained | 1. Creates an environment where change is positively embraced2. Finds solutions when faced with difficult situations3. Looks for ways to improve own and team performance4. Actively promotes and encourages innovation in working methods and new business development5. Actively seeks to remove barriers to progress and moves situations forward | 1. Implements improvements to enhance organisational performance2. Identifies and promotes organisational learning3. Understands wider and changing business and service needs and adapts approach accordingly |